

# Parish Finance & PCC Governance



# The Stewardship Team



Janet Edmond

Senior Stewardship Officer

[janet.edmond@leeds.anglican.org](mailto:janet.edmond@leeds.anglican.org)



Beth Vickers-Smith

Stewardship Officer

[beth.vickers-smith@leeds.anglican.org](mailto:beth.vickers-smith@leeds.anglican.org)

# Agenda

1: Understanding Parish Finances & Governance

2: Parish Share Explained

3: Exploring A Parish Financial Dashboard

Q&A

# Understanding Parish Finances & Governance



# Outline

- PCC Charity Status
- PCC & Incumbent Responsibilities
- Breakdown of Parish Finances
- Financial Dashboards
- Return of Parish Finance
- Role of the Treasurer
- Parish Accounting
- Key Financial Tasks & Dates
- Financial Resources



# PCC Charity Status

- ✓ All PCCs are currently “excepted” Charities
- ✓ PCC members are Trustees of Charity
- ✓ [Proof of Charity Status](#) available on A Church Near You
- ✓ [Charity Commission registration](#) for all charities required by March 2031



*Shelf: St Michael & All Angels*  
is a church which is the responsibility of a parochial church council duly constituted under the Parochial Church Council Powers Measure (1956) as amended, and the Church Representation Rules

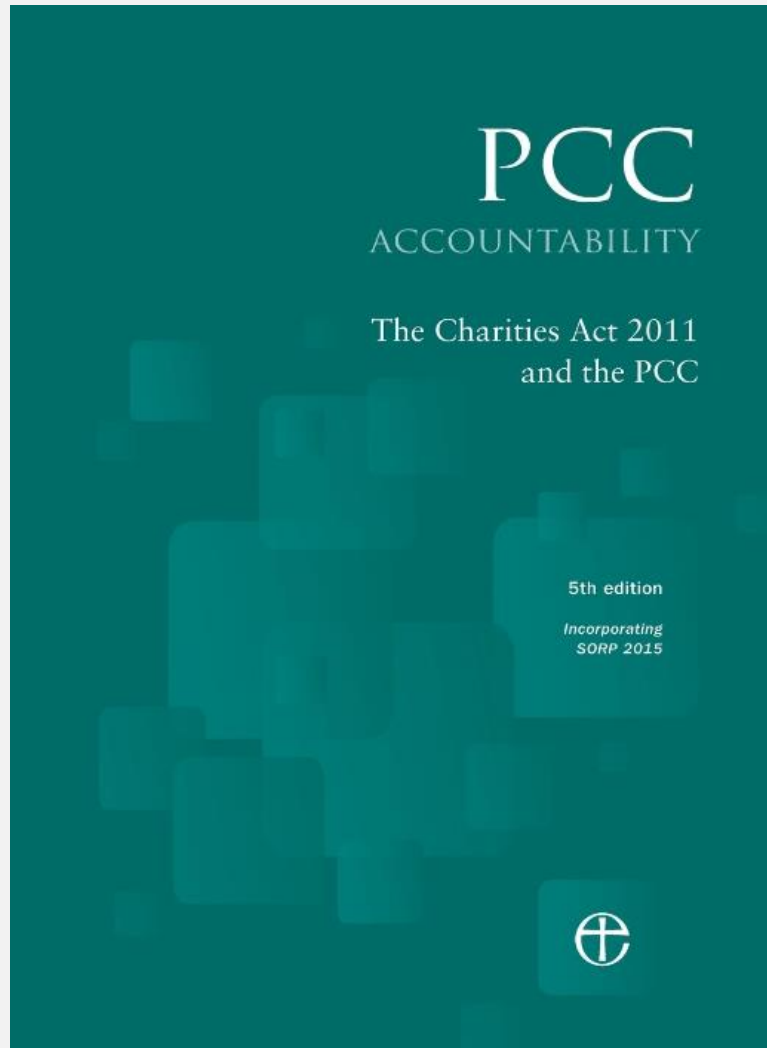
The Church is registered with code 646526  
in the diocese of *Leeds*  
in the parish of *Shelf St. Michael with Buttershaw St. Aidan*

The Parochial Church Council of *Shelf St. Michael with Buttershaw St. Aidan*  
is a charity for the purposes of the Charities Act 2011

The church address is *Carr House Road, Shelf, Halifax, HX3 7QE*



# PCC Responsibilities



The PCC is responsible for all parish finance, its management and control, including the appointment of a treasurer. While it may delegate some of its duties, for example, to District Church Councils (DCCs), this does not remove its legal responsibilities.

[\(PCC Accountability The Charities Act 2011 & the PCC 5<sup>th</sup> Edition\)](#)



# PCC & Incumbent Responsibilities

- Incumbent is Chair of PCC –  
*“The minister is the chair of the PCC” (M19(1))*
- Charity Trustees of the Parish
- Exercise wise Stewardship over finances
- Maintenance of proper accounting records  
e.g. financial statement for AGM
- Collective Responsibility





# Parish Governance 1

- Defines functions of Council
- Appointment/Employment of members
- Misc. Powers of Council
- Accounts of Council

[Parochial Church Council Measures \(Powers\) Measure 1956](#)

# Parish Governance 2

- Rules that govern parochial, diocesan & national governance of CofE
- Part 9 – 3 sections
  - Annual Parochial Church Meeting (APCM)
  - Parochial Church Council
  - Joint Council

[Parish Governance Model Rules](#)  
[Church Representation Rules online - The Church of England](#) (Part 9)

# Understanding Parish Finances



Giving



Grants



Fees



Reserves



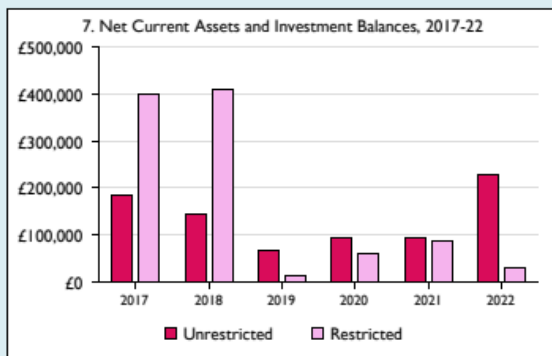
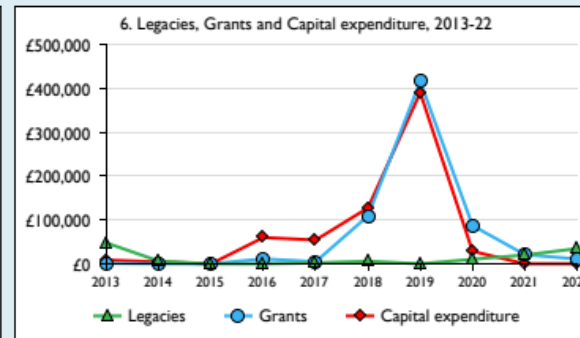
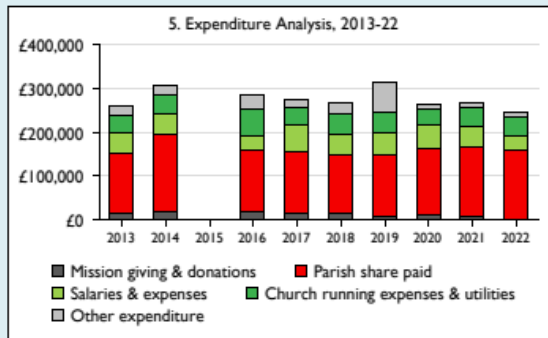
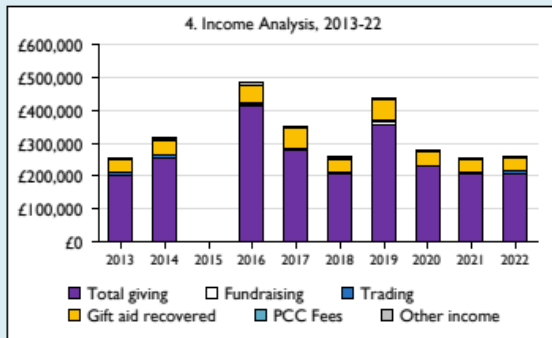
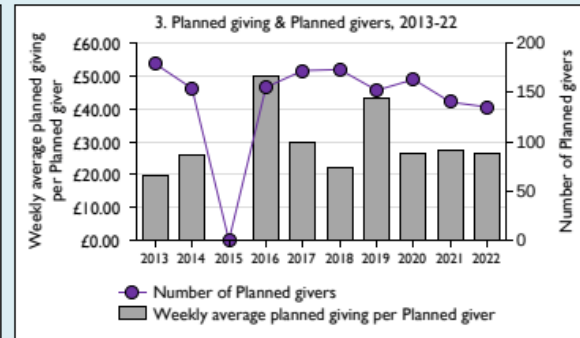
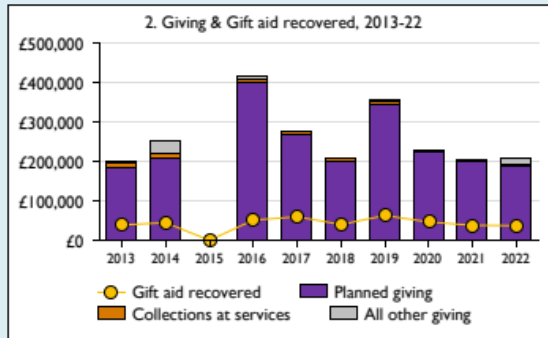
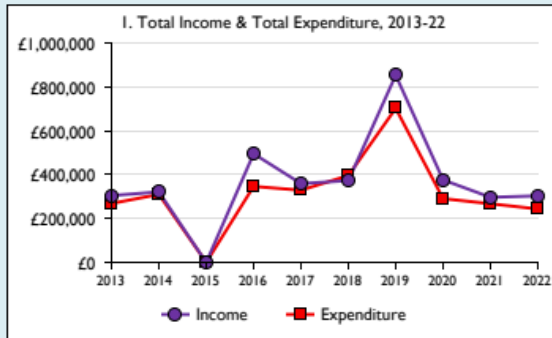
Commerce



Investments

# Financial Dashboard

## Finance Dashboard for the Parish



**Weekly average planned giving per planned giver (2022)**  
 Parish: £26.59  
 Diocese: £13.40

**Number of churches in parish (2023): 1**  
 Parish code:

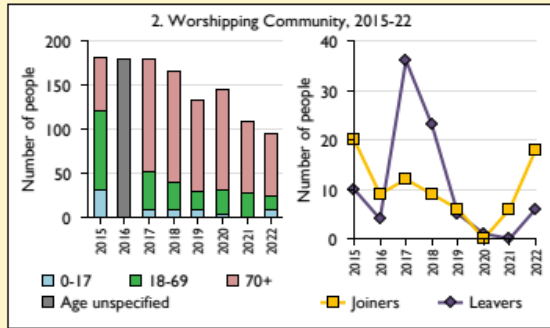
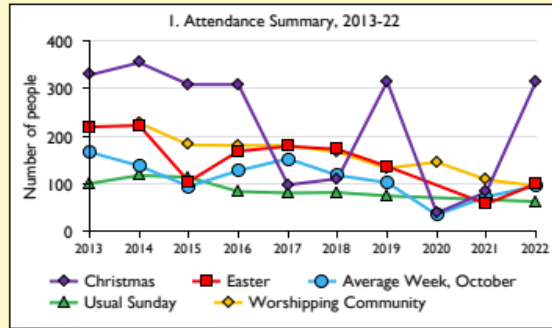
### Notes & definitions

This dashboard contains figures as submitted by churches currently in the parish; gaps may be the result of missing returns.  
 Graph 2 shows a detailed breakdown of the **Total giving** figure in graph 4.  
 Graph 3: **Planned giving** = Tax efficient planned giving + Other planned giving; **Planned givers** = Tax efficient planned givers + Other planned givers.  
 Graph 4 shows income other than grants and legacies.  
 Graph 4: **Total giving** = Tax efficient planned giving + Other planned giving + Collections at services + All other giving, including special appeals.  
 Graph 4: **Other income** = Dividends, interest, income from property + Any other income.  
 Graph 5 shows expenditure other than capital expenditure.  
 Graph 5: **Other expenditure** = Fund-raising activities + Mission and evangelism costs + Cost of trading + Other expenses.  
 Graph 5: **Running expenses & utilities** also includes governance costs.  
 Graphs 1-6: Unrestricted and Restricted amounts have been combined.  
 For further definitions please see the guidance notes attached to the Return of Parish Finance:

Variations from year to year may be the result of changes in the number of churches that submitted returns, or changes in parish/benefice structure.  
 Number of churches included in returns: 2013 1;2014 1;2015 1;2016 1;2017 1;2018 1;2019 1;2020 1;2021 1;2022 1.

# Statistics for Mission Dashboard

## SfM Dashboard for the Parish of



### Parish Census and deprivation summary

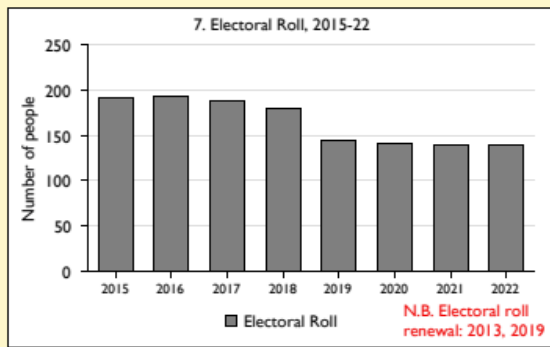
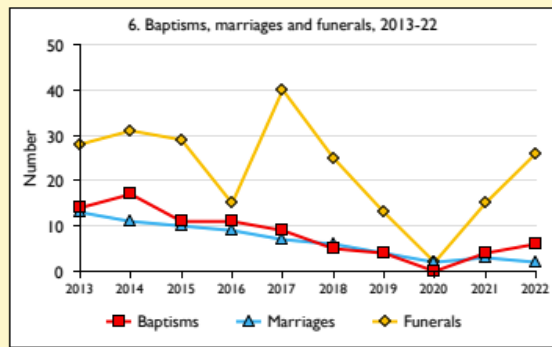
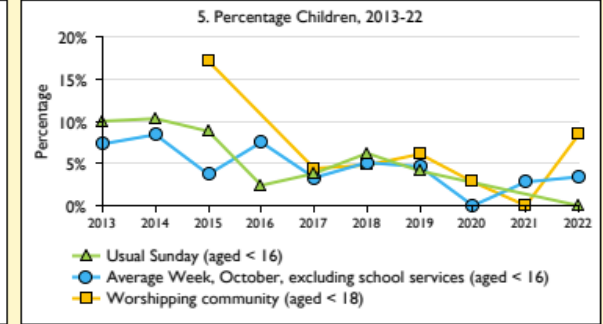
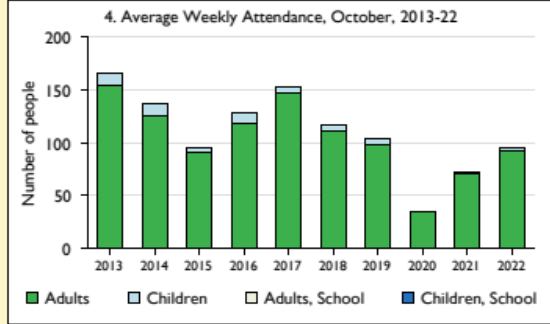
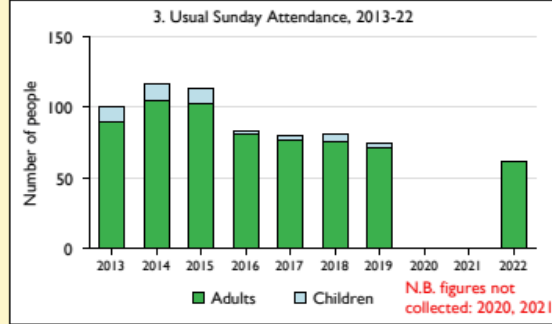
Parish population (2018): 3639

|                          | Parish | Diocese | National |
|--------------------------|--------|---------|----------|
| % aged 0-17              | 18%    | 22%     | 21%      |
| % aged 18-44             | 23%    | 38%     | 37%      |
| % aged 45-64             | 31%    | 25%     | 25%      |
| % aged 65 & over         | 28%    | 15%     | 16%      |
| % Christian              | 71%    | 57%     | 59%      |
| % non-Christian religion | 30%    | 43%     | 41%      |

Parish deprivation rank (IMD 2019): 11463  
(1=most deprived parish in the Church of England, 12,307=least deprived)

For more detailed census & deprivation info: see <http://arcg.is/1RaS4CS>  
<https://www.churchofengland.org/researchandstats> and  
<http://www2.cuf.org.uk/poverty-england/poverty-map>

Number of churches in parish (2023): 1 Parish Code:



This dashboard contains figures as submitted by churches currently in the parish

**Attendance statistics:** taken from annual Statistics for Mission returns.

**Average weekly attendance:** attendance at Sunday and midweek church services & fresh expressions in October; Figs 1 & 5 do not include attendance at services for schools.

**Easter:** Easter Eve & Easter Day; **Christmas:** Christmas Eve & Christmas Day.

**Baptisms:** all baptisms & thanksgivings.

**Marriages:** marriages and services of prayer & dedication after civil marriages.

**Funerals:** those held in church & at crematoria/cemeteries.

Because of pandemic-related church closures, Easter figures were not collected in 2020.

**Census data:** taken from the 2011 national Census and the 2018 population update.

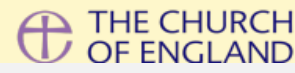
**Deprivation statistics:** IMD taken from the English Indices of Deprivation, published by the Ministry of Housing, Communities & Local Government, Sept 2019.

The above statistics have been mapped onto parish boundaries so are approximations.

For more information, see: <https://www.churchofengland.org/researchandstats>

Variations in attendance from year to year may be the result of changes in the number of churches that submitted returns, or changes in parish/benefice structure.  
Number of churches included in returns: 2013 1; 2014 1; 2015 1; 2016 1; 2017 1; 2018 1; 2019 1; 2020 1; 2021 1; 2022 1.  
Produced by Data Services, Church House, Great Smith Street, London SW1P 3AZ. Date of production: 17/10/2023.  
Every effort has been made to ensure that data are reliable. We would be pleased to be notified of any significant errors or omissions by email to [statistics.unit@churchofengland.org](mailto:statistics.unit@churchofengland.org)

Follow us on Twitter: @cofestats



# Return of Parish Finance



THE CHURCH OF ENGLAND

PORTAL SYSTEM

## CMS - Leeds

The Church of England CMS for the viewing of and management of contacts.

## Parish Buying

Buying & Saving Together

## A Church Near You

A Christian presence in every community

## Parish Resources

Resources to support the local church

## Church of England

Main Church of England website

## Parish Returns

Submit your Return of Parish Finance and Statistics for Mission online

## Online Faculty System and Church Heritage Record

## Church Support Hub

Latest information, research and practical resources to support ministry and mission.

## Church Print Hub

Customisable cards, bookmarks, flyers, leaflets and more to support ministry and mission.

## The Church Organiser

Tools to help you organise Church Life. All in one place

## ChurchCare

ChurchCare is the comprehensive source of information for everyone managing a church building.

## Maintenance Booker

Book accredited contractors experienced in church and historic building maintenance

- Login needed to access Parish Returns
- Stewardship team can provide financial & mission statistics dashboards if treasurer can't.

<https://parishreturns.churchofengland.org>



# The Role of the Treasurer

- ✓ To keep the books straight and so maintain accounting integrity
- ✓ To manage the money ensuring there is sufficient to pay the bills
- ✓ To plan the finances and support the future work of the church
- ✓ To be open and transparent in everything that is done
- ✓ To prepare the annual accounts as and when is required

# Role of the Treasurer

From ACAT New Treasurer's Guide

"A key role in the effective governance of most charities is that of the Honorary Treasurer (treasurer) as an 'office-holder' among the charity trustees."

"While financial matters are the responsibility of all trustees, it is often the treasurer that the other trustees look to for advice, guidance and reassurance on all aspects of the charity's financial management"

"It is also of critical importance for the effective governance of the church that the treasurer has a good working relationship with the chair of trustees. In many, if not all cases this may be the minister"

"The treasurer therefore has to support the minister in the role of chair of the governing body by ensuring that he or she understands the financial issues as they arise and before they are discussed in detail at their periodic meetings"

# Key Financial Tasks

- Return of 2024 Parish Finance - 28<sup>th</sup> June 2025
- Accounts Prepared for Annual Parochial Council meeting (APCM) Jan - May: [Checklist](#)
- [Independent Examination of accounts](#)



# Financial Resources





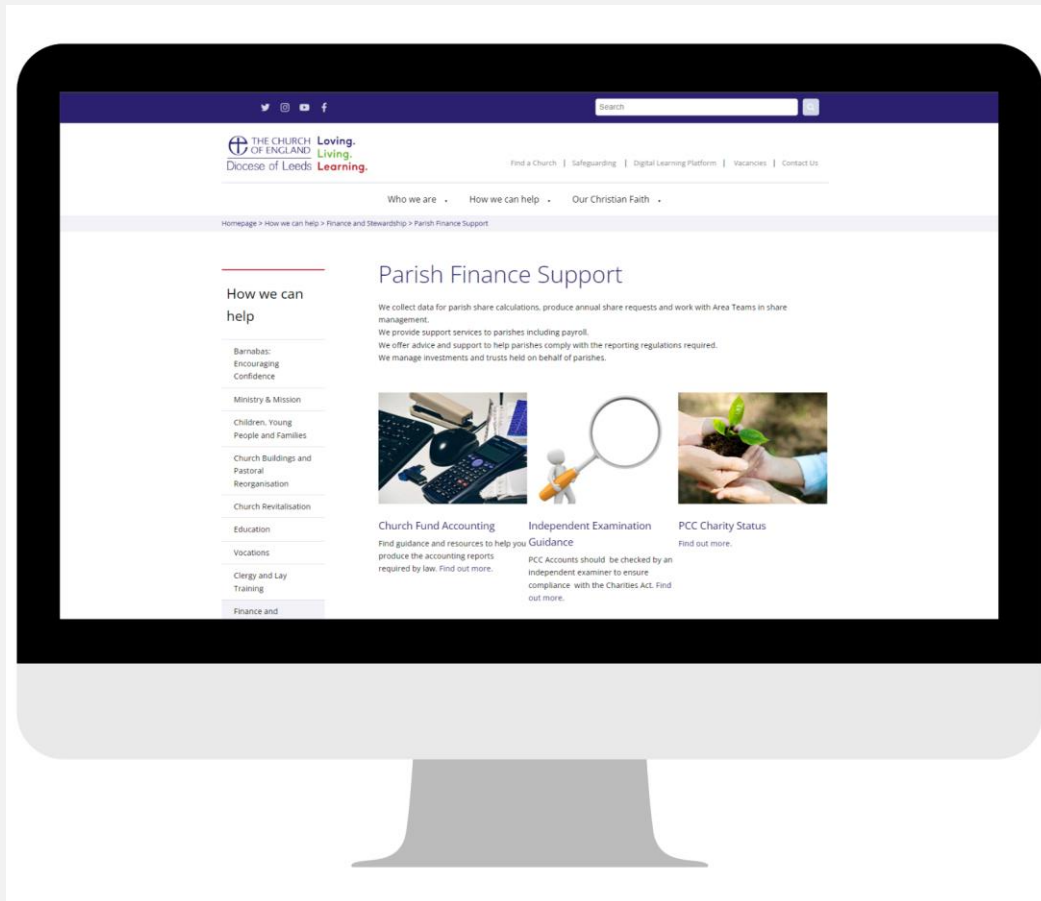
# Association of Church Accountants & Treasurers

Introductory Guide for  
New Church Treasurers



[ACAT-New-Treasurers-Guide.pdf](#)  
[\(parishresources.org.uk\)](http://parishresources.org.uk)

# Resources from the Diocese



Website - <https://www.leeds.anglican.org/how-we-can-help/finance-and-stewardship/finance-support/>

- Church Fund Accounting
- Independent Examination Guidance
- PCC Charity Status
- PCC Funds
- Custodian Trust Administration
- Payroll Services
- Parish Share Explained
- Share Reports
- Non-Safeguarding Serious Incidents
- Useful Resources
- Treasurer Forum



| xxxx PCC                               |      |                    |                  |                 |               |               |
|--|------|--------------------|------------------|-----------------|---------------|---------------|
| Receipts and Payments Accounts         |      |                    |                  |                 |               |               |
|  | Note | Unrestricted Funds | Restricted Funds | Endowment Funds | TOTAL 2016    | FUNDS 2015    |
|  |      | £                  | £                | £               | £             | £             |
| <b>RECEIPTS</b>                        |      |                    |                  |                 |               |               |
| <b>Voluntary Receipts:</b>             |      |                    |                  |                 |               |               |
| Planned giving                         |      | 29,400             | -                | -               | 29,400        | 27,200        |
| Collections at services                |      | 9,900              | -                | -               | 9,900         | 10,600        |
| All other giving/voluntary receipts 5a |      | 2,700              | 5,800            | -               | 8,500         | 7,050         |
| Gift Aid recovered                     |      | 8,700              | -                | -               | 8,700         | 8,300         |
|  |      | 50,700             | 5,800            | 0               | 56,500        | 53,150        |
| Activities for generating funds        | 5b   | 3,500              | -                | -               | 3,500         | 4,250         |
| Investment income                      | 5c   | 4,600              | 950              | -               | 5,550         | 5,300         |
| Church activities                      | 5d   | 5,400              | -                | -               | 5,400         | 5,150         |
| <b>Total receipts</b>                  |      | <b>13,500</b>      | <b>950</b>       | <b>0</b>        | <b>14,450</b> | <b>14,700</b> |
| <b>PAYMENTS</b>                        |      |                    |                  |                 |               |               |
| <b>Church activities:</b>              |      |                    |                  |                 |               |               |
| Diocesan parish contribution           |      | 41,500             | -                | -               | 41,500        | 37,050        |
| Clergy and staffing costs              |      | 1,900              | -                | -               | 1,900         | 1,800         |
| Church running expenses                | 5e   | 13,700             | 1,850            | -               | 15,550        | 15,250        |
| Hall running costs                     |      | 1,200              | -                | -               | 1,200         | 1,200         |
| Mission giving and donations           | 5f   | 2,550              | 1,350            | -               | 3,900         | 2,550         |
|  |      | 60,850             | 3,200            | 0               | 64,050        | 57,850        |

# Model Accountancy Spreadsheet for Treasurers

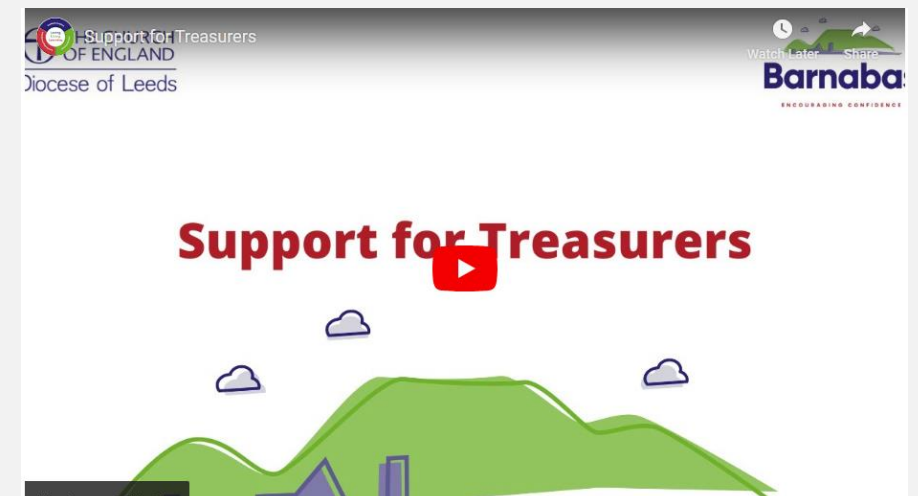
# Treasury Support

- West Yorkshire Community Accountancy Service ( [WYCAS](#) )

- [Barnabas](#) -

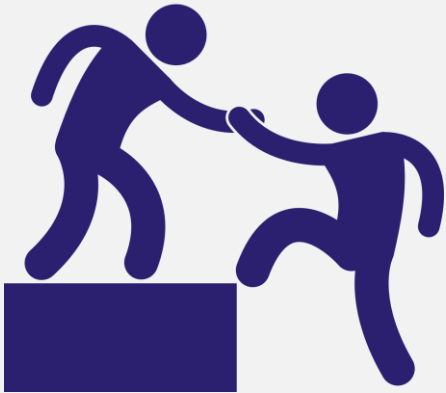


<https://youtu.be/NiiBjBFZmdl>



<https://youtu.be/IX7FXbeALAU>

- Jennifer Robinson – Parish Support Accountant  
Email: [resourcingparishes@leeds.anglican.org](mailto:resourcingparishes@leeds.anglican.org)



# TREASURER FORUM

[Treasurer Forum - Diocese of Leeds](#)

# Key Objectives Of Forum

- Provide training and resources for Treasurers
- Platform for feedback and ideas to improve our Treasurer Resources
- Enable better communication between Diocese and Treasurers
- Networking opportunity for Treasurers/ Treasurer Ambassadors
- June 2024 (67 attendees) Sept 2024 ( 50 attendees)

*giftaid it*



Next forum meeting January 28<sup>th</sup> 2025 @ 6.30pm





# Parish Resources Website



Parish  
Resources

PCC /

Finance

Managing Life

Giving

Buying

People

Administration

Buildings

Order

APCMs

Events

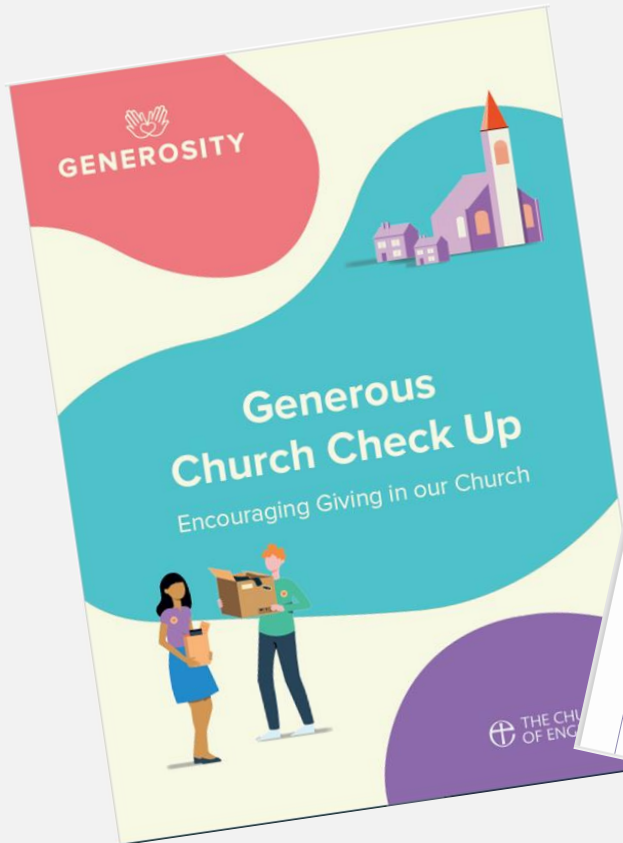
Resources



<https://parishresources.org.uk/>



# Building a Generous Church Support & Resources



**THE CHURCH OF ENGLAND** Loving. Living. Learning.  
Diocese of Leeds

**Building a Generous Church—PCC Sheet**

### A Giving Review

Generous giving is an integral part of our Christian discipleship. It not only resources God's mission in the world, but is a discipleship response for his generosity to us.

This Giving Review will help your parish to review its approach to giving, generosity and stewardship, and to identify some helpful next steps in a checklist for a giving orientated church. It is recommended that parishes undertake such a review annually.

When did you last hear a sermon that included a message on stewardship, generosity and giving money?

- 6 months
- Last year
- 3 years
- 5 years
- Don't know

Teaching and Preaching on matters of generosity and stewardship are essential if we are to learn to live generously as disciples of Jesus. It's not just about giving, but to help us gain insight into the amazing generosity of God.

When thinking about how your church communicates with givers, which of the following do you talk about?

- Giving as a response to God's generosity
- Giving to support a clearly articulated vision for the future
- The impact of giving in enabling the church's mission and ministry
- The costs and financial needs of the church
- Giving in the context of discipleship

It is important to communicate with givers from several different perspectives. All too often, churches focus on their budget shortfall and talk about scarcity rather than abundance.

**Our Diocesan vision is characterised by Living Loving and Learning.**

|   |  |   |
|---|--|---|
| <b>LOVING</b><br>We experience God's generous love. We respond with gratitude by being generous with what God has given us. | <b>LIVING</b><br>We celebrate the abundance of life and promote human flourishing. We are generous with all our resources and we take responsibility for supporting those who have less. | <b>LEARNING</b><br>We listen to God, the world and each other. With a confident humility we seek to be faithful to our calling and responsive to mutual need. |
|---|--|---|

- [Annual Check-up on “Giving Health”](#)
- Celebrate Successes
- Identify areas for improvement
- Giving Programmes





# Cornerstone Pilot Project

- Harrogate Deanery Pilot – Autumn 2024 (36 Attendees: 15 churches)
- Parishes encouraged to analyse their giving culture/financial situation & identify growth areas
- Learning Tool - supported by an online platform.
- Learning pathways to help parishes implement plans to increase giving



# Cornerstone Dashboard

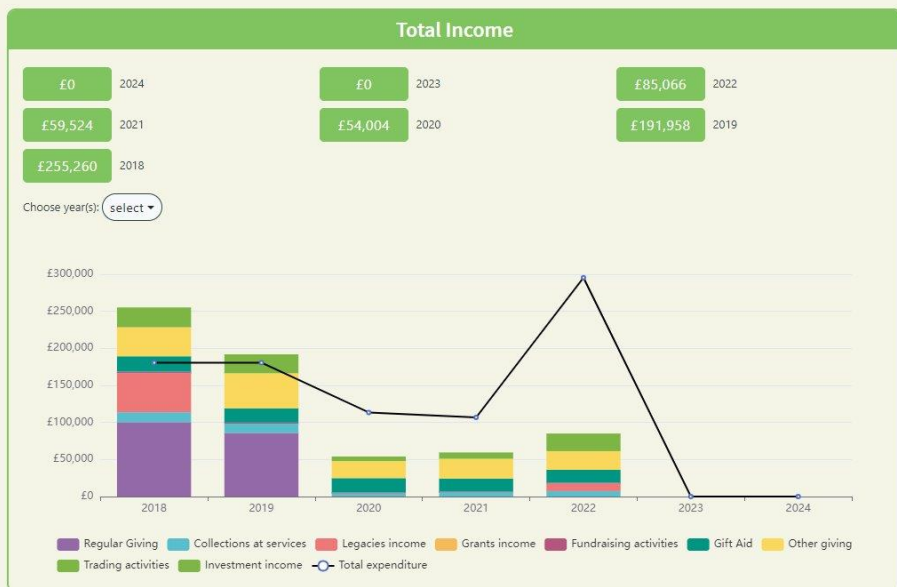
Dashboard | **Church Data** | Pathways | Grants | Support

**Janet Edmond Example Parish 73**

Church Finance | Church Outreach | Church Culture

Show Graphs  Show Figures

The data provided by this comprehensive financial analysis tool can greatly enhance the management and well-being of your church. Equipped with insight into your church's finances, you're ready to embark on a path toward a financially stable future. It helps with making informed decisions, optimising budgets, allocating resources efficiently, planning, and ensuring transparency and trust within your church community.



# 30+ Learning Pathways

Dashboard

Church Data

Pathways

Grants

Support

Active Pathways

Filters

Parish  
Finances

MINT

Parish  
Outreach

IDEA

Parish  
Culture

## Hold a Gratitude Service

Organise and hold a themed Gratitude Service. This can be a standalone event, or as part of your Generosity Week.

## Generosity Week - Prayer

It takes time, support, and, above all, consistent prayer to grow a generous culture. This pathway will walk you through some tried and tested ways to embed gratitude and...

## Hold a Generosity Service

Organise and hold a Generosity-themed Service. This can be a standalone event or as part of a Generosity Week.

## Running a Generosity Week

Run a Generosity Week in your church and dedicate eight days to exploring God's generosity to us, and how we can respond to that generosity in our daily lives.

## Running a Giving Campaign

Engage your church in generosity by running a vibrant giving campaign with our step-by-step guide

## Celebrating a Generous Christmas

A simple guide to encourage and facilitate giving at Christmas



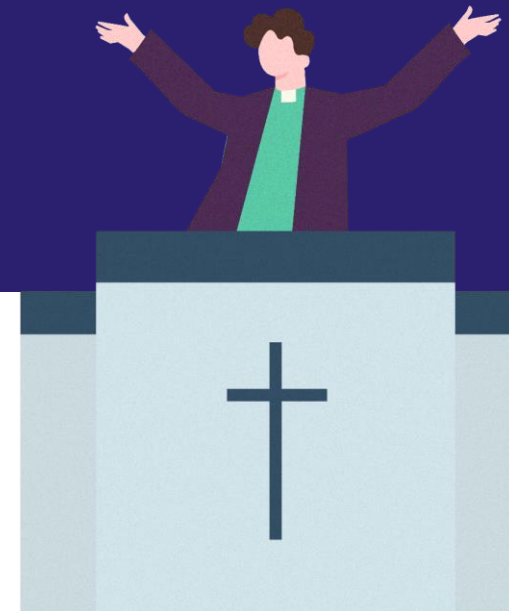
# Understanding Parish Share



# What is Parish Share?

Parish Share is the amount of money that your parish is asked to contribute to fund mission and ministry, specifically for:

- Clergy stipends
- Clergy housing



# Across our Diocese Parish Share Supports

440 Parishes

3,000 Baptisms

310 Clergy and Curates

5,000 Funerals

440 Houses

900 Weddings

32,000  
Worshippers





# What is Parish Share used for?



Diocese



# How is Parish Share Calculated?



CLERGY DEPLOYMENT



CHURCH ATTENDANCE



SOCIO ECONOMIC  
FACTORS

# How is Parish Share Calculated?



- Based on the number of stipendiary or house-for-duty priests in the parish.
- 67% of your share is based off this
- The total direct cost in 2024 for one clergy member is £66k (stipend, pension, housing, training)

# How is Parish Share Calculated?



- This factor takes into account the size of the church.
- Church attendance data is taken from the annual Statistics for Mission returns, looking at the Usual Sunday Attendance over the last few years (2019, 2022 and 2023).
- The cost per attendee for 2024 is £934.68
- 33% of share is based off this

# How is Parish Share Calculated?



## SOCIO ECONOMIC FACTORS

- Your overall request will increase or decrease based off your parish IMD rating ([Indices of Multiple Deprivation 2019](#))
- This allows the share system to include mutual support (less deprived parishes support the most deprived).
- Additional rural deprivation caps included
- [CUF Look-Up Tool](#)

# Your Parish Share Request

| Detail  | Note     | Posts/<br>Number | 100%<br>Allocation | Factor<br>Used | Value used in<br>assessing<br>share |
|---|----------|------------------|--------------------|----------------|-------------------------------------|
| <b>Resource/ Deployment factor</b>                  |          |                  |                    |                |                                     |
| Stipendiary   | (i)      | 0.5              | £ 33,062           | 67.00%         | £ 22,152                            |
| House for duty                                      | (i)      | 0                |                    |                |                                     |
| <b>Church attendance factor</b>                     | (ii)     | 80               | £ 74,774           | 33.00%         | £ 24,675                            |
| <b>Social economic factor</b>                       | (iii/iv) |                  |                    |                | £ 81,947                            |
| <b>Baseline Parish Share for 2025</b>               |          |                  |                    |                | <b>£128,774</b>                     |
| <b>Capping Adjustments:</b>                         |          |                  |                    |                |                                     |
| <b>Increase/decrease cap (+10% to -5%)</b>          | (v)      |                  |                    | 10.00%         | (£ 17,660)                          |
| <b>Total Unrestricted Income (no more than 80%)</b> | (vi)     |                  |                    |                | (£ 1,517)                           |
| <b>Share calculation for 2025</b>                   |          |                  |                    |                | <b>£109,597</b>                     |



# Your Parish Share Request

| Detail  | Note     | Posts/<br>Number | 100%<br>Allocation | Factor<br>Used | Value used in<br>assessing<br>share |
|---|----------|------------------|--------------------|----------------|-------------------------------------|
| <b>Resource/ Deployment factor</b>                  |          |                  |                    |                |                                     |
| Stipendiary   | (i)      | 0.5              | £ 33,062           | 67.00%         | £ 22,152                            |
| House for duty                                      | (i)      | 0                |                    |                |                                     |
| <b>Church attendance factor</b>                     | (ii)     | 17               | £ 15,889           | 33.00%         | £ 5,244                             |
| <b>Social economic factor</b>                       | (iii/iv) |                  |                    |                | (£ 4,225)                           |
| <b>Baseline Parish Share for 2025</b>               |          |                  |                    |                | <b>£ 23,171</b>                     |
| <b>Capping Adjustments:</b>                         |          |                  |                    |                |                                     |
| <b>Increase/decrease cap (+10% to -5%)</b>          | (v)      |                  |                    | 10.00%         | (£ 8,985)                           |
| <b>Total Unrestricted Income (no more than 80%)</b> | (vi)     |                  |                    |                | (£ 513)                             |
| <b>Share calculation for 2025</b>                   |          |                  |                    |                | <b>£ 13,673</b>                     |

# 2025 Diocesan Budget

A £2.7m deficit will be covered by utilising existing reserves and the proceeds from property sales.

Budgeted Income £19.4m

Parish Share Income £12.3m

Other Income £7.1m

Cost of Clergy in Parishes £16.4m

Other Costs £5.7m

Budgeted Expenditure £22.1m

# Decline in Parish Share

2019

Actual Parish Share Income £13.9m

95%

Actual Cost of Clergy in Parishes £14.6m

2023

Actual Parish Share Income £12.4m

76%

Actual Cost of Clergy in Parishes £16.4m

2024

Expected Parish Share Income £12.4m

77%

Expected Cost of Clergy in Parishes £16.1m

Your Parish Share is **vital** for sustaining ministry and mission across the Diocese of Leeds.

# National Parish Share Report

- The National Giving Team collected data from all dioceses to find out about the effectiveness of Parish Share across the Church of England.
- 4 key findings based on communication of share from diocese office to parishes
  - Project Team
  - Multi-Year Approach
  - Communication Plan
  - Face-to-face events



# Communicating Parish Share

- Do people in your parish know what Parish Share is?
- Resources to help communication include:
  - A video from Bishop Nick
  - A letter from Bishop Nick
  - The Parish Share Guide
  - [Parish Share Explained](#) page on our website



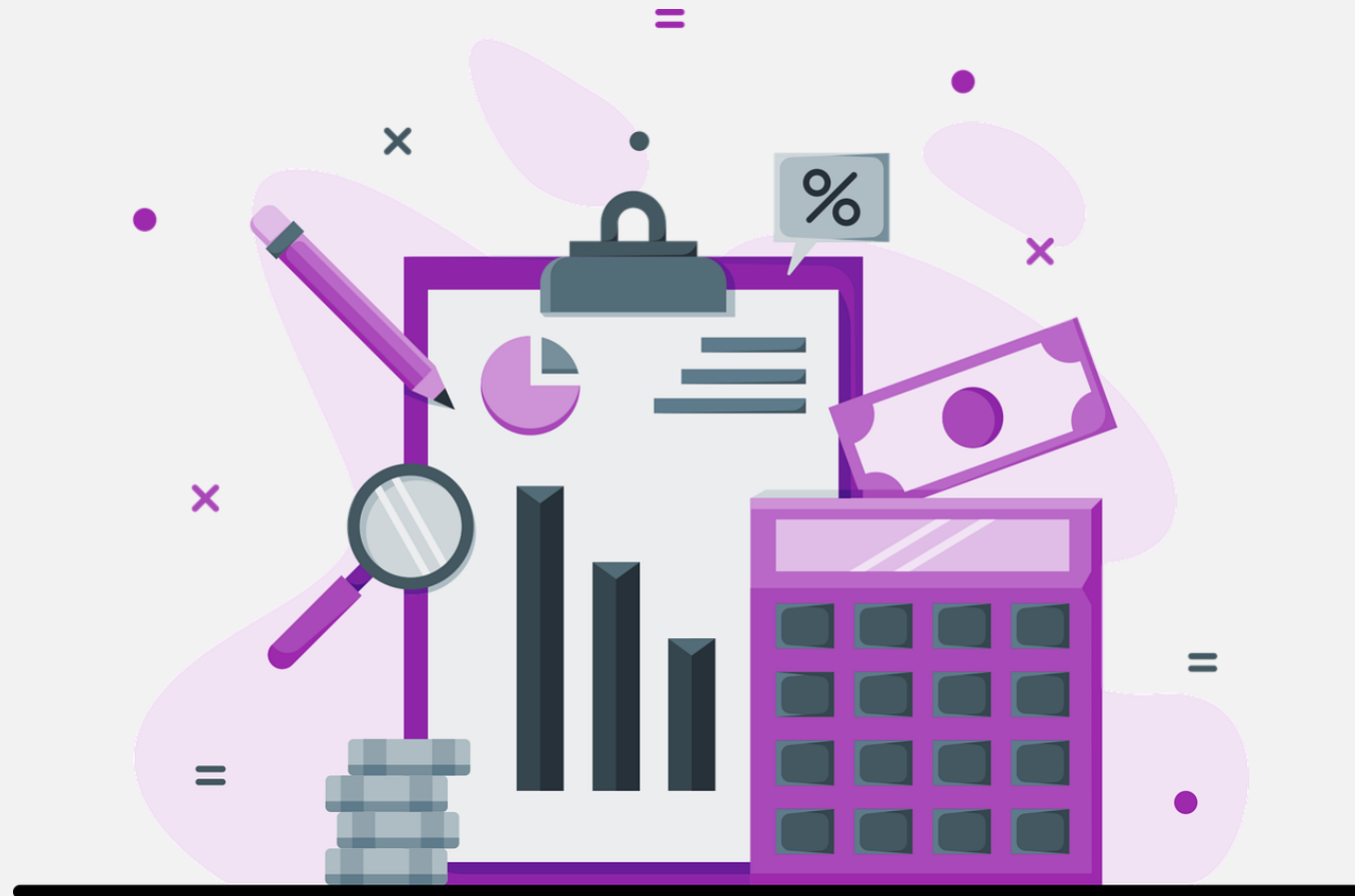


# Communicating Parish Share

- How confident do you feel discussing Parish Share with your PCC and congregation?
- What is your experience with discussing Parish Share with these groups?
- What is easiest to explain about Parish Share?
- What is most difficult to explain about Parish Share?

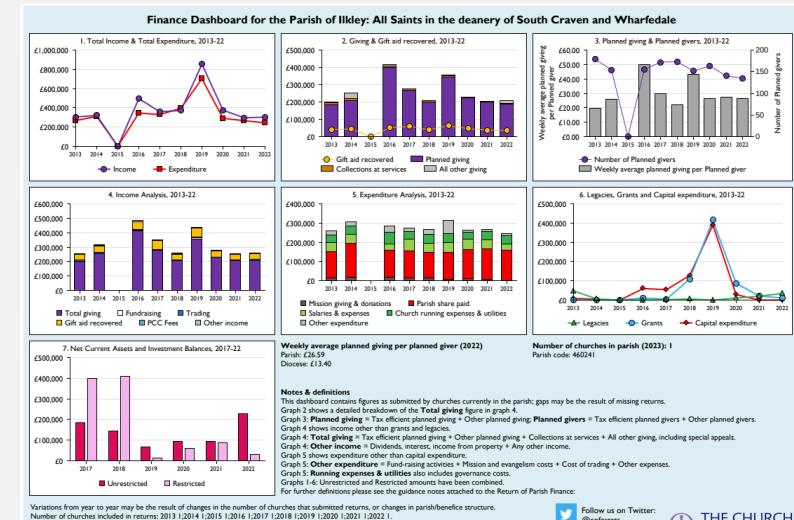


# Exploring A Parish Financial Dashboard

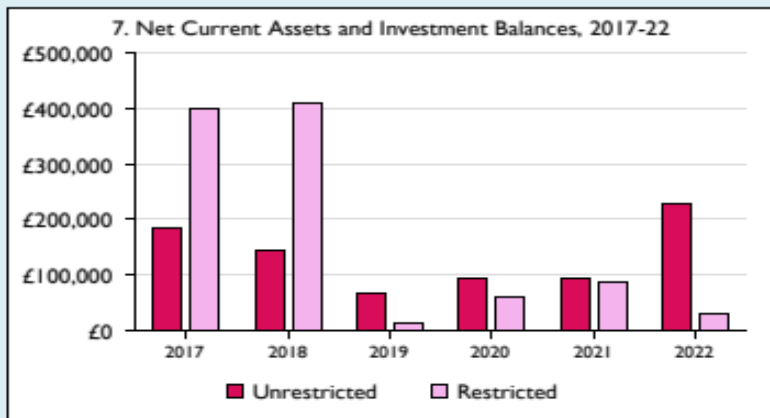
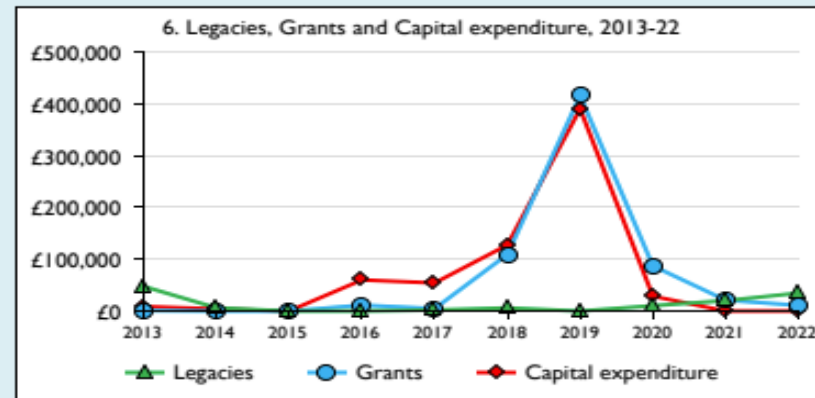
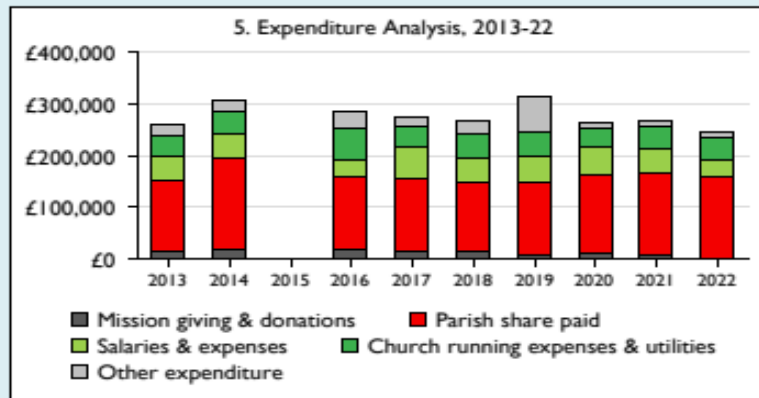
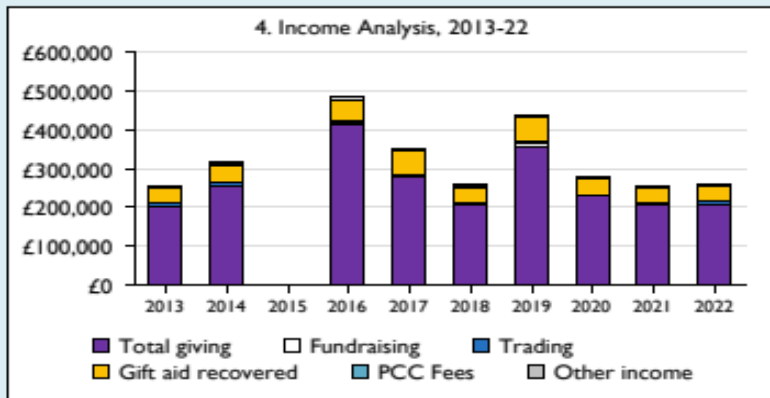
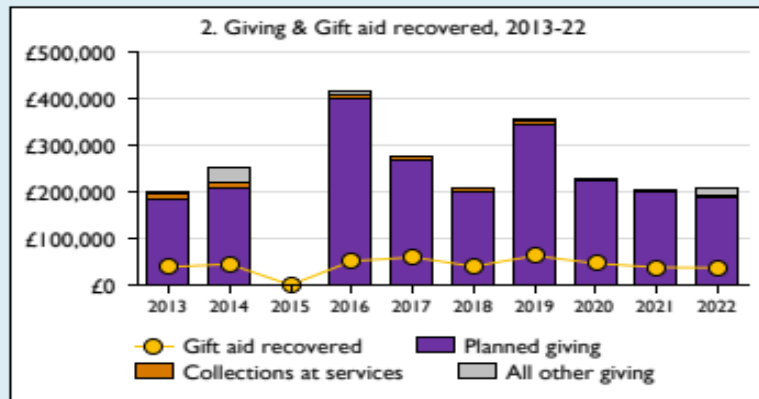
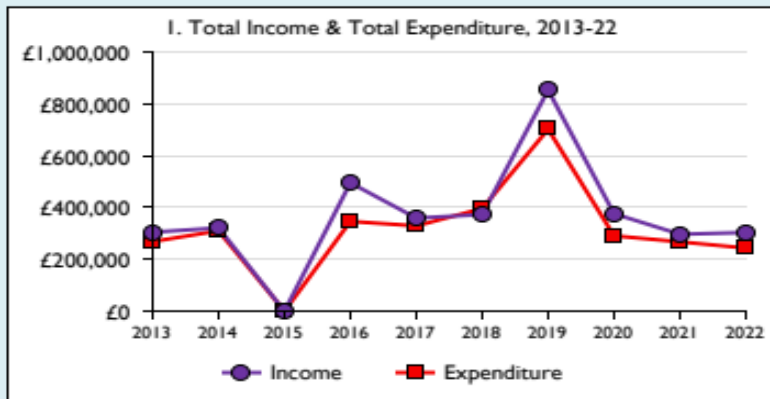


# Financial Dashboard Uses:

- Help you understand your parish finances - areas of concern?
- Spot trends in parish income and expenditure
- Learn about parish giving culture
  - Tax efficient giving? (Gift Aid)
  - # Planned Givers/Average Weekly Giving (AWG) – Generosity levels?
- Identify opportunities to grow income & make savings
- Training needs? – assistance with grant applications/ legacy policy?
- Level of reserves too high? - Charity Commission



# Finance Dashboard for the Parish



**Weekly average planned giving per planned giver (2022)**  
 Parish: £26.59  
 Diocese: £13.40

**Number of churches in parish (2023): 1**  
 Parish code:

#### Notes & definitions

This dashboard contains figures as submitted by churches currently in the parish; gaps may be the result of missing returns.  
 Graph 2 shows a detailed breakdown of the **Total giving** figure in graph 4.  
 Graph 3: **Planned giving** = Tax efficient planned giving + Other planned giving; **Planned givers** = Tax efficient planned givers + Other planned givers.  
 Graph 4 shows income other than grants and legacies.  
 Graph 4: **Total giving** = Tax efficient planned giving + Other planned giving + Collections at services + All other giving, including special appeals.  
 Graph 4: **Other income** = Dividends, interest, income from property + Any other income.  
 Graph 5 shows expenditure other than capital expenditure.  
 Graph 5: **Other expenditure** = Fund-raising activities + Mission and evangelism costs + Cost of trading + Other expenses.  
 Graph 5: **Running expenses & utilities** also includes governance costs.  
 Graphs 1-6: Unrestricted and Restricted amounts have been combined.  
 For further definitions please see the guidance notes attached to the Return of Parish Finance:

Variations from year to year may be the result of changes in the number of churches that submitted returns, or changes in parish/benefice structure.  
 Number of churches included in returns: 2013 1;2014 1;2015 1;2016 1;2017 1;2018 1;2019 1;2020 1;2021 1;2022 1.



Follow us on Twitter:  
 @parishfinance



# Further Support

- Book a 1-2-1 meeting with us & explore your parish finance dashboard:  
[resourcingparishes@leeds.anglican.org](mailto:resourcingparishes@leeds.anglican.org)
- Browse our Stewardship Resources on Link Tree:  
<https://linktr.ee/resourcingparishes>
- Explore our website [here](#).



Scan here to book  
a 1-2-1 Support  
Session

